

# Sheffield Scrutiny Annual Report: 2016/2017

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September 2017



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## 1.0 Introduction

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### 1.1 Chair’s Introduction – Cllr Chris Peace, Chair of Overview and Scrutiny Management Committee 2017/18

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As Chair of Overview and Scrutiny Management Committee 2017/18 I present this report giving an overview of scrutiny activity during the 2016/17 municipal year, and looking forward at scrutiny priorities and highlights for 2017/18.

I would like to take this opportunity to thank all those who have given their time and expertise to support the work of the Scrutiny Committees this year - city partners, including public, voluntary and private sector organisations who have made a valuable contribution to our in-depth task groups; co-optees and observers on Scrutiny Committees who bring a different perspective to our work; members of the public who have raised issues through questions and petitions; officers from a range of organisations who provide us with information, advice and support as well as Members of the Council who drive the scrutiny process forward. This co-operation and collaboration enables us to do our job efficiently and effectively on behalf of the people of Sheffield.

This year we will continue to focus on policy development, and look at issues where we can have the most impact. We will keep working hard to ensure that the voice of Sheffield people is reflected through scrutiny, and that our recommendations lead to positive changes.

## 1.2 Sheffield Scrutiny

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Scrutiny helps ensure that people making decisions are held to account, promoting clear and open decision making. It has a policy development role, investigating issues that are important to the people of Sheffield and making recommendations to decision makers about how we could do things differently. Scrutiny also has some statutory responsibilities that extend beyond the Council – to consider significant changes to health services and to scrutinise the work of the Safer and Sustainable Communities Partnership Board. Our meetings are open to the public to attend and every agenda has an item that allows members of the public to ask a question. Our Committees' membership includes statutory diocese representatives and parent governors, a co-opted school governor representative and observers from Healthwatch Sheffield.

In Sheffield, the Scrutiny function is carried out through 5 Committees:

- Overview and Scrutiny Management Committee
- Children Young People and Family Support
- Economic and Environmental Wellbeing

- Healthier Communities and Adult Social Care
- Safer and Stronger Communities

## 2.0 Overview of activity 2016/17

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Between them the 5 scrutiny committees in 2016/17 held 31 formal meetings, and covered over 70 subject areas. Depending on the nature of the topics, the extent to which detailed scrutiny is required, and the time and resources at their disposal, scrutiny committees use a range of approaches, including:

- looking at issues in detail at meetings through single item agendas, in some cases using the style of a parliamentary select committee
- requesting briefing papers for information/awareness which in some cases may highlight a need for more detailed scrutiny
- running in-depth task group reviews and sub-groups taking evidence from different sources and forming propositions to take back to the formal scrutiny committees
- holding 'call-ins' of decisions where some councillors have concerns to such an extent that they believe the decision should be reviewed, and
- considering petitions that have been brought direct to Scrutiny or to Full Council and then referred to scrutiny.

Two in depth, “task group” reviews were undertaken during 2016/17, one on Hate Crime, detailed further on page 16, the recommendations of which have helped to form a Hate Crime action plan for the Safer and Sustainable Communities Partnership Board; and one on Western Road War Memorial, which was referred to Scrutiny by Full Council following a petition, reflecting the strength of public interest in this issue. The work of this group is ongoing and it will report in 2017/18.

There have been 6 ‘call-ins’ this year, on issues ranging from primary school places to waste services, where Committees have reviewed decisions that have been made. After considering the issues, in each case the Committees voted to let the decisions stand.

Detailed information about the work of each Committee is set out below.

## 2.1 Overview & Scrutiny Management Committee

Chaired by Cllr Tony Damms, OSMC’s role is to lead on the scrutiny work planning process; lead the scrutiny of high level cross-cutting and city-wide issues – appointing joint committees where appropriate; scrutinise the use of Council resources – Resources Portfolio, budget monitoring, annual budget setting process; and monitor performance – referring areas of concern to the relevant Scrutiny and Policy Development Committee where appropriate.

Highlights from the work of the Committee in 2016/17 include:

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**Customer Experience Strategy** – The Committee were briefed on the Customer Experience Strategy, delivering the priority ‘an in touch organisation’ of Sheffield City Councils Corporate Plan. The Committee were brought up to date with the programme, and were pleased to hear there will be a new design for the Council’s website launched April 2017, with ongoing developments to

improve customer experience of the website, members of the Committee were encouraged to hear the Council will keep all usual access channels open, including in person at Howden House.

**How Sheffield City Council wants to do business: Ethical Procurement** - The Committee previously considered a report on this topic in November 2015. The Committee looked at progress on this piece of work, the purpose of which is to enable the Council to *'conduct business ethically, effectively and efficiently for the benefit of Sheffield'*, they heard about a series of proposed revisions to protocols, process and tools, running across the City Council and its supply chain. The Committee asked the protocols be developed to maximise the Council's discretionary powers where appropriate.

**Public Feedback on Scrutiny** – The Committee received an overview of feedback given via the public feedback forms at each Scrutiny Committee meeting through the year 2016/17. Public feedback was that those attending did so fairly equally to listen or to ask a question. The feedback included comments relating to the physical environment of the meetings, for example difficulty hearing the debate or style and content of meeting, the public welcome the opportunity to ask questions, and commented on the useful informative content and discussion at meetings.

**Annual Performance Review 2016/17 and Quarter 2 update** - The Committee considered an overview of Council performance 2016/17, which provided an opportunity to refer any concerns on particular performance indicators to specific Scrutiny and Policy Development Committees. Later in the year the Committee received a further update on Council performance 2017/18 at Quarter 2.

**Revenue Budget and Capital Programme 2017/18 and Monitoring 2016/17** – in February 2017 the Committee considered the Revenue Budget and Capital Programme 2017/18 proposal, and agreed it be submitted to Cabinet without amendment. In November 2016 the Committee considered the latest revenue and capital budget 2016/17 monitoring reports.

## 2.2 Children, Young People & Family Support 2015/16

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**Chair:** Cllr Ian Saunders

**Deputy Chair:** Cllr Steve Ayriss

**Remit of the committee:** Early Years, Children's Social Care, Child Safeguarding, Education, Family Support, and Youth Services.

**Highlights from the work of the committee in 2016-17 included:**

### **Delivering the SEND Reforms in Sheffield: an update on progress**

The Committee dedicated its September 2016 meeting to look at the progress being made in delivering changes to SEND services (special educational needs and disability); which were introduced by the 2014 Children & Families Act. The report outlined the progress being made across six main areas; the Inclusion Strategy, locality working, “the local offer”, delivering Education Health and Care Plans (EHC Plans), working with parents, children and young people and inspection arrangements.

The Children & Families Act brought in a requirement for all eligible children and young people to have an Education and Health Care (EHC) Plan, along with a statutory condition for plans to complete within 20 weeks. The Committee heard that Sheffield needs to convert over 2,000 statements into EHC Plans by April 2018 and that a number of factors mean there have been challenges in completing plans and meeting the statutory timescales.

The Committee raised questions and discussed a range of areas, including performance, staff training, provision in schools and school places and the role of parents. The Committee expressed its concerns regarding delivery of the SEND reforms, but accepted that steps were being taken to address these concerns. The Committee also agreed that the Chair and Deputy Chair should meet with the Cabinet Member and Executive Director for Children, Young People & Families to have a further discussion about some of the issues that had been raised. In addition, at its February meeting, the committee agreed to put co-production and SEND forward as a topic for consideration as part of the 2017-18 Work Programme.

### **Support & Services for Young Carers**

In November 2016 the Committee received a joint report from the Council and Sheffield Young Carers to update them on support and services for young carers, with reference to the requirements of both the Children & Families Act and Care Act 2014. The Children & Families Act came into force in April 2015. It significantly strengthened the rights of young carers and included new duties and requirements for local authorities. The Committee heard about the joint working between the Council and Sheffield Young Carers and the role of young carers through the Carers & Young Carers Board.

The report confirmed that Sheffield has made significant progress in widening the use of the young carer assessment and actions are in place to progress this still further. The Committee asked questions on a number of areas including assessment routes and processes, the role of health services, levels of support and early intervention and the role of schools. The Committee supported ongoing work to identify and support young carers in the city; including the fact Sheffield was a pilot area for the national Young

Carers in Schools Award, supported by Learn Sheffield, noting that four schools have achieved the award to date. The Committee were also supportive of the commitment in the School Improvement Strategy to identify every young carer in the city by 2020. However, they were concerned to hear that some schools have not yet identified a Young Carers Lead. In light of this the Committee asked the Chair to contact the Cabinet Member and the Executive Director for Children, Young People and Families, to ask that they write to all schools in the City to encourage them to nominate a Young Carers' Champion and get in touch with Sheffield Young Carers. This communication was sent in January 2017 around the time of Young Carers Awareness Day. The Committee will be following up with Sheffield Young Carers to understand the impact of this approach.

### **Sheffield's Emotional Wellbeing and Mental Health Transformation Programme, in response to Future in Mind.**

The Committee dedicated its December 2016 meeting to focus on Sheffield's Emotional Wellbeing and Mental Health Transformation Programme, including a specific update on work in schools. A joint report was produced by the Council and Clinical Commissioning Group (CCG) and the session was attended by officers from SCC, the CCG, Sheffield Children's NHS Foundation Trust and Chilypep.

The Committee were pleased to hear about some of the progress being made in this area, including the Let's Talk Directory, the CAMHS School Link pilot and plans to ensure learning from this would be shared and progressed. The Committee also welcomed the early intervention approach being adopted and the commitment to parity of esteem between health and mental health.

However, there was some concern regarding consistent practice across schools in the city. The committee acknowledged the ongoing work across the school sector and with head teachers from the pilot schools, to both facilitate shared learning from the pilot and ensure a more consistent approach across the city; along with the challenging financial context. In light of this and in support of the ongoing work the Committee asked that the Chair write to Stephen Betts, Chief Executive, Learn Sheffield to ask for his support in encouraging all schools to engage with the Emotional Wellbeing and Mental Health Transformation Programme, including nominating a member of their Senior Leadership Team to act as an overall lead in terms of emotional wellbeing and mental health in their school. The Chair is due to meet with Stephen Betts and Jayne Ludlam in May (meeting delayed due to illness) to further discuss these issues and the request of the committee.

### **School Attainment in 2016**

In November 2016 the committee received a report outlining the provisional attainment results for the city. In advance of the scrutiny session members of the Committee attended a short briefing on data analysis, which covered the approaches and techniques used for attainment data and included example data sets.

At the scrutiny session, the committee received a detailed update on the provisional attainment results from Foundation Stage through to Key Stage 4. Members of the Committee asked questions around a broad range of areas, including joint working between schools, the role of Learn Sheffield, conversions to academies, attainment gaps and exclusions.

In conclusion, the Committee expressed its thanks to officers, teachers and pupils with regard to the progress that has been achieved in terms of attainment. They also requested a further more detailed report once validated data was available in the New Year and asked that this report also include a specific update on attainment of the following groups:

- Special educational needs (SEN), black minority ethnic (BME), English as an additional language (EAL ) and Pupil Premium, and
- Locality comparison data and schools below floor target

This further report entitled “Final Results: City Context and School Performance” was presented to the committee in February 2017. Again the committee raised questions across a broad range of areas, with specific focus on attainment gaps and partnership working. In conclusion the Committee congratulated staff and students across the authority for the improvements in school attainment. They also asked that a report on Learn Sheffield and its role in school improvement be added to the Work Programme for 2017-18.

### **Scrutiny Prevent Task Group Update**

The Scrutiny Committee set up a task group to look at PREVENT in 2015. The group focussed on statutory requirements outlined in the Counter-Terrorism and Security Act, and which came into force in July 2015. The Act introduced statutory measures intended to reduce the risk of individuals being drawn into terrorist activity. The Task Group focussed on the implications for children and

young people, and how we are responding to this in Sheffield. The Group reviewed evidence and identified a set of findings and recommendations across four themes: training and education, partnership working, safeguarding (telephone support & advice), and information gathering & sharing.

The recommendations were presented to Sheffield Council's Cabinet in March 2016 with a request for an update report by the end of the year. The Committee received this update in December 2016. The report they received provided an update on PREVENT and the latest policy content, it also outlined the current position against each of the ten recommendations made by the Task Group. The Committee noted the progress that had been made and thanked officers for the report.

## 2.3 Healthier Communities & Adult Social Care 2015/16

**Chair:** Cllr Pat Midgley

**Deputy Chair:** Cllr Sue Alston

**Remit of the Committee:** Local NHS Services and Health Service Commissioning, Local Health Services, including the power of referral to the Secretary of State for Health, Public Health, Health Inequalities, Adult Social Care and support, Adult Safeguarding

**Highlights from the work of the Committee in 2016/17 include:**

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**Shaping Sheffield: The Plan** – this place based plan was considered at a special meeting in February 2017. The Committee expressed concerns about the plan and established a Members Working Group to further examine the document as presented and make recommendations to be forwarded to Sheffield Place Based and Director Leads. This Committee can choose to include ongoing progress of Shaping Sheffield: The Plan in its work programme for 2017/18.

**Public Health Strategy** – was considered on two occasions, firstly in draft in September 2016 and then in April 2017. In September the committee raised issues for inclusion such as Dental Health, particularly children; the language of the strategy; consideration of public health issues in determining licensing and planning applications; the city's healthy life expectancy reducing. In April the committee undertook an in-depth consideration of the final strategy, including the featured principle in the strategy of 'Health in All Policies'. The Scrutiny Committee was asked to inform 'where to focus energy first?' out of the 10 areas highlighted in the strategy.

**Community Pharmacy: national contract changes** – this item responded to issues of concern regarding a changing landscape for community pharmacy and impact in Sheffield. The future fairness and inequality of pharmacy provision across the city, with a possible reduction in Community Pharmacy in the city was highlighted. The Committee heard from both NHS England and

Community Pharmacy Sheffield. NHS England indicated there would be minimal impact on patient health in Sheffield and an assessment of local progress on the Community Pharmacy Contract changes in Sheffield will be shared with the Committee.

**Care Quality Commission Visits to General Practices Reports** – Sheffield Clinical Commissioning Group (CCG) shared outcomes of the Care Quality Commission (CQC) inspection visits to Sheffield based General Practices. Sheffield CCG reflected on their activity to resolve issues identified through inspection. The Committee heard Sheffield CCG was proactive on quality and works with a practice on how it could improve. Not all General Practices in Sheffield had been inspected at the point of consideration, and a further report will be made available for the Committee when complete.

**Adult Safeguarding** – Following agreement last year to develop the relationship between Healthier Communities and Adult Social Care Scrutiny and Policy Development Committee and Adult Safeguarding, committee members attended a special training and awareness session provided by Sheffield Adult Safeguarding Board Chair and Head of Quality and Adult Safeguarding.

**Home Care Task Group: Response** – In April the Committee received a response to their Home Care Task Group Report of 2016, the aim of which was to improve the quality of home care services for Sheffield People. This noted that Adult Services propose changes in the next 6-12 months that respond directly to 8 of 10 original recommendations. This includes implementing a new mode of working for social work teams from August 2017; a new commissioning model and contract specification from October 2017 and introduction of a Case Management System from April 2018; tighter conditions for use of calls under 30 minutes in future; moving to an outcome based commissioning approach, a change over 4-5 years, with the new commissioning specification a start. All these are a positive response to the scrutiny committee recommendations across three of the four task group report themes: Assessment, Strategic Approach to Commissioning, Working with Providers. Adult Services referred to User Focussed Services as

being worked on as a priority this year, developing a robust mechanism with Healthwatch for collecting feedback from people who receive home care.

#### Scrutiny of Health activity outside of work programme

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**Commissioners Working Together Joint Health Overview and Scrutiny Committee** - Councillor Pat Midgley represents Sheffield City Council on this Committee that meets in relation to the Commissioners Working Together Collaborative and Health Service Change in South and Mid Yorkshire, Bassetlaw and North Derbyshire. It is focussing on two NHS service reconfigurations - Hyper Acute Stroke Services; and Children's Surgery and Anaesthesia. Sheffield Healthier Communities and Adult Social Care Scrutiny and Policy Development Committee receive updates on activity. A Commissioners Working Together Joint Health Overview and Scrutiny Committee has met four times this year and is scheduled to meet in June/July 2017.

**Chair:** Cllr Tony Damms

**Deputy Chair:** Cllr Richard Shaw

**Remit of the committee:** Housing, Community Safety and Crime, Community Cohesion, Social Inclusion and Locality Management

**Highlights from the work of the committee in 2016-17 included:**

### **Hate Crime**

Public awareness and understanding of hate crime has increased in recent years, as have levels of reporting. However, data suggest that it is still significantly underreported. Members were aware of public concern around this issue and following a number of discussions at Full Council at its meeting in September 2016 the Safer & Stronger Communities Scrutiny Committee agreed to set up a cross party Task Group to look at hate crime in more depth.

Following initial discussions around some of the issues involved, and a recognition that there was also work being led by other groups and organisations in the city, including the Equality Hub Network, the Group agreed to focus on the reporting of hate crime, specifically: *“To understand the different ways hate crime can be reported in Sheffield, identifying things that are working well and any areas where improvements could be made”*.

The Task Group used a range of approaches to gather data for their review, including desk top research, evidence gathering sessions and events and workshops. Members met with a number of individuals and organisations, including Sheffield's Equality Hub Network, Young Advisors from Sheffield Futures, and members of Sheffield Voices, a self-advocacy group for people with a learning disability.

The [Task Group Report](#) outlines their findings and recommendations. The recommendations aim to raise awareness of hate crime, increase reporting, support partnership working, and improve the data we have available in the city. This includes introducing a 24/7 helpline for victims who don't want to contact the Police directly, improved communication materials, and targeted awareness raising campaigns. The report was approved by the Scrutiny Committee in February 2017 and will be presented to Cabinet in April 2017. Cabinet will be asked for an initial response to their recommendations by July 2017, with a more detailed progress report to be provided by the end of 2017. As a number of the recommendations relate to the work of the Safer & Sustainable Communities Partnership Board, the Scrutiny Community will share their report with the Partnership Board in May 2017.

Linked to this work from October 2016 the Committee agreed to request regular briefing papers on hate crime and hate incidents in the city. These reports were produced by the Anti-social Behaviour and Community Safety Team and were submitted to each bi-monthly meeting. The reports gave a brief overview of the statistical data for the previous 12 months.

## **Neighbourhood Working: A New Approach for Sheffield**

In February 2017, in advance of formal decisions being made, the Committee took the opportunity to look at the initial thinking on a new approach to neighbourhood level working in Sheffield. The Scrutiny session was attended by Councillor Jack Scott, Cabinet Member for Community Services and Libraries and Laurie Brennan, Policy and Improvement Manager who outlined that the approach which is designed to enhance the current Local Area Partnership (LAPs) model and bring a greater focus on developing community resilience across the city. The presentation outlined the two main strands of effective neighbourhood working, community leadership, empowerment and engagement and public service delivery. It confirmed that the developing proposals aimed to build upon the strengths of the LAP model and suggest that there is an opportunity to strengthen the support communities and Elected Members.

Scrutiny Members raised questions and discussed a range of areas including: links with housing providers and local Area Housing Forums, best practice from other areas, community engagement, and the size of the current LAP areas. The Committee heard that a Cabinet paper would be brought forward in the coming months to establish the new model, which would then be reviewed after 12 months. The Committee requested an update prior to 12 months into implementation, and has scheduled this into their Draft Work Programme for 2017-18.

## Welfare reform

Due to the scale and pace of change in relation to welfare reform in recent years the Committee have continued to receive reports regarding the changes and their impact. In December 2016 the Committee requested a further update, to include specific information on Personal Independence Payments (PIPs) and Universal Credit (UC).

The report set out the most significant current and future welfare benefit changes and provided information about how these had been addressed by the Council and its partners. The Committee heard that there were only a small number of people in Sheffield claiming Universal Credit (UC), with full roll out due to take place from July 2018. Personal Independence Payments (PIPs) had started to replace Disability Living Allowance and, at the moment, the initial impact seemed to be manageable in Sheffield. However, evidence suggested that in other regions, the introduction of PIP had led to a reduction in the awards made. In terms of the lower Benefit Cap from January 2017, it was anticipated that there would be a rise from 113 households affected, to approximately 900.

Members of the Committee discussed the impact on council tenants, debt advice and support, and support for tenants of Registered Social Landlords. The Committee asked for a further briefing note on how the recently announced Autumn Statement was affecting tenants and the financial impact of these changes on the HRA (Housing Revenue Account). The Committee also asked that Officers undertake work to understand the costs incurred by the Council when carrying out an eviction, including rehousing after the eviction, and that this be shared with the Committee once complete.

### **Safer & Stronger Communities Partnership**

In February 2017 the Committee received an annual update on the work of the Safer & Sustainable Communities Partnership. The presentation described the issues which had been faced by the Partnership over the last year and looked to its priorities for 2017/18. The presentation outlined membership of the Partnership Board and confirmed the statutory requirements linked to the board and the development of a strategy. The Committee heard that the Board includes representatives from South Yorkshire Police, the Local Authority, the Fire and Rescue Service, the Probation Service, the Clinical Commissioning Group (CCG) and the Voluntary Sector. Budget reductions meant there was a continuing need for effective partnership working to tackle issues with little or no additional resource. Reference was also made to performance; the new multi-agency Anti-Social Behaviour Team; work with local communities; and approaches to restorative justice - including how it can be used to respond to hate crime.

The Committee questioned areas including: resources and budgets, work linked to PREVENT, relationships and joint working with local communities, and the partnership working arrangements with South Yorkshire Trading Standards and the Licensing Service to tackle safeguarding issues. In light of the level of interest from members, the Committee asked that Officers arrange an information session that is open to all Elected Members to provide an update on the work of the Sheffield Safer and Sustainable Communities Partnership. The session will take place in early May 2017.

## 2.5 Economic & Environmental Wellbeing 2015/16

**Chair:** Cllr Steve Wilson

**Deputy Chair:** Cllr Ian Auckland

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**Remit of the Committee:** Economic and Business Sector Development, Regeneration and Physical Development, Enterprise and Skills, Sustainable Development and Climate Change, Culture, Leisure and Tourism, Transport

**Highlights from the work of the Committee in 2016/17 include:**

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**Sheffield Bus Partnership (SBP) review** – in 2015/16 as a result of an early review of the Sheffield Bus Partnership, there were a number of local petitions regarding changes to bus services and the Committee took an opportunity early in 2016/17 to hear again from South Yorkshire Passenger Transport Executive (SYPT) and bus operators in regard to performance and key actions. They heard that punctuality had improved, and that Sheffield had been successful in securing funding to support introduction of more low emission vehicles.

**Protecting Sheffield from flooding** – the Committee considered the recent consultation activity and heard from the Sheffield Cabinet Member and the flood and water management team alongside other bodies including, Yorkshire Water, Moors for the Future Partnership, Peak District National Park and Sheffield & Rotherham Wildlife Trust. The Committee emphasised that officers should work with partners to look at the possibility of establishing a formally constituted Partnership Group. This should comprise representatives from all relevant agencies and organisations and members of the public, to look at all aspects of flood management including natural flood management and a whole catchment approach.

**Call In of Cabinet Decisions** - there were two call-ins of Cabinet Decisions in this municipal year by Economic and Environmental Wellbeing Scrutiny and Policy Development Committee. The Committee looked at the **Waste Services Review: Consideration of Delivery Solutions for Waste Services** and tested whether the market would respond to the opportunity to tender for waste collection services, the implications and risks of transfer of staff for elements being brought back in house now and possible future insourcing. The call- in of the **China Economic and Civic Programme Update** tested whether the views of current library staff, interest and user groups had been sought; whether any consideration had been given to other possible funding streams; what had been agreed between the Council and Guodong in June 2016; the nature of the Exclusivity Agreement, and whether this prevented the Council from engaging with other potential investors.

**Western Road First World War Memorial task and finish cross party working group** – this was set up to gather information and evidence to inform recommendations regarding the future of the Western Road First World War Memorial. The activity was prompted by a petition to Full Council in January 2017 in regard to trees on Western Road that are intrinsic to the war memorial. Following completion of the review, the report will be presented to the Economic and Environmental Wellbeing Scrutiny and Policy Development Committee for consideration, and then be presented to Full Council.

**Economic Landscape** – The Committee agreed to a task group on Economic Landscape in Sheffield this year. However, the timetable and format was revised in light of the request by Full Council to establish the Western Road First World War Memorial task and finish scrutiny working group. Over meetings with the Sheffield Chamber of Commerce and Industry in February 2017 and Creative Sheffield and Planning Services in April 2017, the Committee posed three questions: Is Sheffield serving the needs of business/developers? Are there any lessons for the future? How do we compare with other Cities or places?

### 3.0 Scrutiny Objectives 2017-18

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#### 3.1 Approach to Scrutiny

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This year we will continue to have a policy focus in our work, aiming to look at issues where we can have the most impact. We want to look at how we can better engage and involve the public in Scrutiny's work, and improve our online information. We want to support scrutiny members to develop their skills and knowledge through training, where appropriate, and take a more joined up approach to scrutiny across the 5 Committees.

We will continue to work across the region and sub-region through our membership of Joint Health Overview and Scrutiny Committees looking at health service reconfigurations across various footprints and through links with the Sheffield City Region and the Police and Crime Panel.

#### 3.2 Proposed Work Programme 2017-18 highlights

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The following table shows intended topics from the Work Programme 2017/18. The scrutiny work programme is a living document and appropriate items can be suggested by members of the Committees throughout the municipal year.

<b>Scrutiny Committees Work Programme 2017/18 highlights</b>	
<b>Overview &amp; Scrutiny Management Committee (OSMC)</b>	
Annual Performance Update 2017-18	To take an overview of Council performance and consider the performance management framework.
The Future of Local Government Funding	To consider the current and future position of local government funding, to include changes to business rates, and steps the Council is taking to maximise income.
Revenue Budget and Capital Programme 2018/19	To consider the budget and capital programme 2018/19 proposals before they are agreed by Cabinet
<b>Children, Young People and Family Support</b>	
School Exclusions	To receive a report on School Exclusions in the City. To include statistics on exclusions and analysis in terms of the factors that contribute to exclusions. It will also outline details of the appeals process and outcomes.
Home Education and Alternative Provision	To consider how many children are educated in alternative settings, what the monitoring arrangements are and any social and emotional wellbeing issues.

Adoption Performance	To consider performance data on the 6 stages of the adoption process and a flow chart outlining the stages of the process and expected timescales.
<b>Healthier Communities and Adult Social Care</b>	
Oral and Dental Health	Select Committee style session to consider the state of dental and oral health in Sheffield, in both adults and children, looking at how dental services are commissioned and oral public health initiatives
Urgent Care Review	To consider the proposals put forward by the Clinical Commissioning Group following their review of Urgent Care, as well as the consultation plan
Food Strategy	To consider the draft Food Strategy with a particular focus on health, inequality and poverty.
<b>Safer &amp; Stronger Communities</b>	
Hate Crime follow up	To monitor progress on the implementation of the recommendations made by the Committee following its task group looking at Hate Crime.

Homelessness	To consider current policy, activity and commissioning around homelessness, rough sleeping and the Housing Independence Commission.
Neighbourhood Policing	To consider current neighbourhood policing arrangements, including the combined Council/South Yorkshire Police team, future direction and progressing the Safe City agenda
<b>Economic and Environmental Wellbeing</b>	
Growing Sustainably	Making it happen, a look at Programme/action plan for this Sheffield sustainability strategy - response to report of Sheffield Green Commission
Western Road War Memorial	To consider the Cabinet response to the recommendations of Committee's working group.

## 4.0 Recommendations

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- 4.1 Full Council is asked to note the work undertaken through the scrutiny committees during the 2016/17 municipal year and proposed for 2017/18
-